

## Proposed Budget 2022/2023 by cost centre

Appendix C

		21/22		22/23				
		Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	Variance
Chief Executive Unit	CECE	-	£270,911	£270,911	-	£283,874	£283,874	£12,963
<b>Chief Executive Unit Total</b>		<b>-</b>	<b>£270,911</b>	<b>£270,911</b>	<b>-</b>	<b>£283,874</b>	<b>£283,874</b>	<b>£12,963</b>
Deputy Chief Executive	DCEX	-	£128,445	£128,445	-	-	-	£128,445
<b>Deputy Chief Executive Total</b>		<b>-</b>	<b>£128,445</b>	<b>£128,445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>£128,445</b>
Borough Solicitor	CCBS	£43,651	£125,470	£81,819	-	£132,200	£132,200	£50,381
<b>Borough Solicitor Total</b>		<b>£43,651</b>	<b>£125,470</b>	<b>£81,819</b>	<b>-</b>	<b>£132,200</b>	<b>£132,200</b>	<b>£50,381</b>
<b>Corporate Services</b>								
Head of Corporate Services	CCCS	-	£89,366	£89,366	-	£154,483	£154,483	£65,117
Internal Audit	CCDP	-	£110,189	£110,189	-	£153,640	£153,640	£43,451
Corporate Management	CORM	-	£14,540	£14,540	-	£15,990	£15,990	£1,450
Central Establishment	CEST	-	£45,800	£45,800	-	£35,940	£35,940	£9,860
ICT	CCCI	-	£621,590	£621,590	-	£742,746	£742,746	£121,156
Policy and Communications	CCPC	-	£444,935	£444,935	£1,500	£471,969	£470,469	£25,534
Digital Transformation	CDOT	-	£362,674	£362,674	-	£327,335	£327,335	£35,339
Human Resources	CCHR	-	£199,237	£199,237	-	£215,123	£215,123	£15,886
Youth Training	YTRN	-	£45,764	£45,764	-	£60,938	£60,938	£15,174
Corporate Training	CTRN	-	£50,000	£50,000	-	£50,000	£50,000	-
Council Tax Reduction Scheme Administration	CTBA	£73,647	-	£73,647	£87,672	-	£87,672	£14,025
Housing Benefits Admin	HBAD	£169,290	-	£169,290	£170,512	-	£170,512	£1,222
Housing Benefit-Rent Allowances	RALL	£13,563,430	£13,544,132	£19,298	£9,000,000	£9,000,000	£2,000	£17,298
Council Tax	CTAX	£100,000	£14,000	£86,000	£100,000	£14,000	£86,000	-
Non Domestic Rates	NNDR	£126,059	£6,000	£120,059	£126,780	£6,000	£120,780	£721
Revenues & Benefits	FRRB	-	£958,106	£958,106	-	£1,106,081	£1,106,081	£147,975
<b>Corporate Services Total</b>		<b>£14,032,426</b>	<b>£16,506,333</b>	<b>£2,473,907</b>	<b>£9,488,464</b>	<b>£12,354,245</b>	<b>£2,865,781</b>	<b>£391,874</b>
<b>Democratic Services</b>								
Civic Expenses	CIVE	-	£10,400	£10,400	-	£10,400	£10,400	-
Elections	ELEC	-	£11,600	£11,600	-	£53,300	£53,300	£41,700
Electoral Registration	EREG	£3,000	£74,150	£71,150	£2,500	£71,560	£69,060	£2,090
Democratic Representation & Management	MEMB	-	£413,815	£413,815	-	£426,681	£426,681	£12,866
Standards Committee	STND	-	£1,700	£1,700	-	£2,750	£2,750	£1,050
Democratic Services	CCDE	-	£266,050	£266,050	-	£290,196	£290,196	£24,146
<b>Democratic Services Total</b>		<b>£3,000</b>	<b>£777,715</b>	<b>£774,715</b>	<b>£2,500</b>	<b>£854,887</b>	<b>£852,387</b>	<b>£2,772</b>
<b>One Legal Services</b>								
Legal Services	CCLE	£1,720,915	£1,964,573	£243,658	£2,471,587	£2,756,624	£285,037	£41,379
<b>One Legal Services Total</b>		<b>£1,720,915</b>	<b>£1,964,573</b>	<b>£243,658</b>	<b>£2,471,587</b>	<b>£2,756,624</b>	<b>£285,037</b>	<b>£41,379</b>
<b>Development Services</b>								
Development Control	BDDC	-	£1,232,583	£1,232,583	-	£1,234,841	£1,234,841	£2,258
Local Land Charges	LAND	£127,000	£35,233	£91,767	£127,000	£35,276	£91,724	£43
Planning Development	PLND	£947,470	£89,518	£857,952	£926,835	£148,000	£778,835	£79,117
Building Regulations	BREG	-	£43,128	£43,128	-	£33,713	£33,713	£9,415
Development Group	BDSM	-	£87,263	£87,263	-	£104,574	£104,574	£17,311
Street Naming & Numbering	SNAN	£25,000	£15,000	£10,000	£25,000	£15,000	£10,000	-
Joint Core Strategy	JCSB	£46,577	£166,577	£120,000	£60,216	£120,216	£60,000	£60,000
CIL Management	CILM	£95,181	£95,181	-	£99,847	-	-	£4,666
Planning Policy	PPOL	-	£6,227	£6,227	-	£6,227	£6,227	-
Planning Policy Section Costs	BOPP	-	£190,330	£190,330	£3,813	£261,891	£258,079	£3,813
Economic & Community Development	BDET	£22,000	£268,373	£246,373	£22,000	£280,644	£258,644	£12,271
Community Development	CODV	£3,649	£13,649	£10,000	-	£10,000	£10,000	-
Community Grants	COMG	-	£36,000	£36,000	-	£36,600	£36,600	£600
Economic Development	ECOV	-	£2,500	£2,500	-	£12,500	£12,500	£10,000
Glos County Flooding Works	GCCF	-	£2,000	£2,000	-	£1,000	£1,000	£1,000
Growth Hub	GRHU	£8,920	£95,324	£86,404	£7,920	£126,188	£120,268	£33,864
Market	MARK	£27,538	£27,538	-	£33,500	-	-	£6,962
General Grants & Donations	SECG	-	£53,620	£53,620	-	£53,620	£53,620	-
Tourism Marketing & Development	TOGN	-	£7,250	£7,250	-	£7,250	£7,250	-
Tourism - Tewkesbury TIC	TOTC	£48,000	£102,350	£54,350	£46,000	£102,623	£56,623	£2,273
Tourism - Winchcombe T.I.C.	TOWC	£39,787	£39,787	-	£44,980	£44,980	-	£5,193
<b>Development Services Total</b>		<b>£1,391,122</b>	<b>£2,609,431</b>	<b>£1,218,309</b>	<b>£1,397,111</b>	<b>£2,770,491</b>	<b>£1,373,380</b>	<b>£155,071</b>

		21/22			22/23			Variance
		Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	Gross Operating Income	Gross Operating Expenditure	Net Operating Expenditure	
<b>Community Services</b>								
Bulk Waste Service	BULK	-£90,000	£112,174	£22,174	£105,000	£49,555	£55,445	£77,619
New Bin Deliveries	BIND	-£13,500	-	£13,500	£3,000	£67,118	£64,118	£77,618
Cleansing Operations	CLAD	-	£558,875	£558,875	-	£554,318	£54,318	£4,557
Fly Tipping	FLYT	-	-	-	-	£19,000	£19,000	£19,000
Food Waste Collection Service	FODW	£639,560	£639,560	-	£660,364	£660,364	£20,804	£20,804
Garden Waste Collection Service	GADN	-£991,000	£535,416	£455,584	£1,035,099	£591,442	£443,657	£11,928
Grounds Maintenance Operations	GRND	-£15,000	£452,597	£437,597	-£15,000	£475,223	£460,223	£22,626
Recycling Collection Service	RECY	-£657,000	£1,696,918	£1,039,918	£688,400	£1,791,743	£1,103,343	£63,425
Trade Waste Collection Service	TRDE	-£280,000	£376,597	£96,597	£307,000	£371,970	£64,970	£31,627
Household Waste Collection Service	WSTE	-	£1,040,145	£1,040,145	-	£978,267	£978,267	£61,878
Housing Strategy	HOST	-	£24,000	£24,000	-	£4,192	£4,192	£19,808
Homelessness - Administration	HOME	-£70,000	£94,900	£24,900	£89,100	£128,864	£39,764	£14,864
Housing Advice	HOAD	-	£13,295	£13,295	-	£12,750	£12,750	£545
Housing Services	DCHS	-	£266,751	£266,751	-	£288,361	£288,361	£21,610
Homelessness Prevention	HPRE	-£10,000	£10,400	£400	£12,500	£12,919	£419	£19
Housing Private Rented Sector	HPRS	-£23,000	£23,000	-	£23,000	£23,000	-	-
HomeSeeker Plus	HSEK	-£40,339	£40,339	-	£43,378	£43,378	-	-
Burial Expenses	BURE	-£2,000	£3,500	£1,500	£2,000	£3,500	£1,500	-
Contaminated Land	COLA	-	£3,000	£3,000	-	£4,000	£4,000	£1,000
Environmental Health	DCEH	-	£720,043	£720,043	-	£888,849	£888,849	£168,806
Dog Control	DGGW	-	£3,600	£3,600	-	£3,600	£3,600	-
Environmental Health Fixed Penalty Notice	EHPF	-	-	-	£1,000	-	£1,000	£1,000
Environmental protection	ENVC	-£2,600	£3,000	£400	£2,600	£3,000	£400	-
Food Safety	FOOD	-£4,000	£1,300	£2,700	£1,000	£1,338	£338	£3,038
Homes Improvement Agency	HIAG	-	£15,000	£15,000	-	£5,000	£5,000	£10,000
Local Air Pollution Control	LAPC	-£7,000	£845	£6,155	£7,504	£900	£6,604	£449
Licensing	ULCS	-£120,957	£4,228	£116,729	£137,275	£5,000	£132,275	£15,546
Noise Pollution Control	NOPO	-	£1,000	£1,000	-	£1,551	£1,551	£551
Pest Control	PEST	-£1,000	£300	£700	-	-	-	£700
Water Pollution	WAPO	-£700	£300	£400	£2,000	£314	£1,686	£1,286
Workforce Health & Safety	WHAS	-	£1,507	£1,507	-	£1,316	£1,316	£191
Private Sector Housing Notices	PSHN	-	-	-	£10,000	-	£10,000	£10,000
Crime and Disorder Act	CDIS	-	£3,460	£3,460	-	£7,761	£7,761	£4,301
Head of Community Services	DCCS	-	£332,215	£332,215	-	£295,033	£295,033	£37,182
Emergency Planning	EMRG	-	£21,412	£21,412	-	£18,664	£18,664	£2,748
Litter Pickers	LITT	-	£3,000	£3,000	-	£3,000	£3,000	-
<b>Community Services Total</b>		<b>-£2,328,096</b>	<b>£7,002,677</b>	<b>£4,674,581</b>	<b>-£2,484,855</b>	<b>£7,315,292</b>	<b>£4,830,436</b>	<b>£155,855</b>
<b>Finance &amp; Asset</b>								
Counter Fraud Unit	COUF	-	£62,292	£62,292	-	£69,711	£69,711	£7,419
Finance & Asset Management	DCFA	-	£103,956	£103,956	-	£117,255	£117,255	£13,299
New Homes Bonus	NHBO	-	£50,000	£50,000	-	-	-	£50,000
Salary Savings	ZSAL	-£155,000	-	£155,000	£100,000	-	£100,000	£55,000
Climate Change Costs	CLIM	-£13,000	£70,000	£57,000	-	£20,000	£20,000	£37,000
External Audit & Inspections	AUDF	-	£63,750	£63,750	-	£90,000	£90,000	£26,250
Bank Charges	BACH	-	£123,500	£123,500	-	£89,300	£89,300	£34,200
Financial Management	DCFS	-	£446,835	£446,835	-	£488,046	£488,046	£41,211
Insurances Holding Account	INSU	-	£202,968	£202,968	-	£222,000	£222,000	£19,032
Pensions Compensation	PENC	-	£72,000	£72,000	-	£70,000	£70,000	£2,000
Non Distributable Costs	PNDC	-	£1,465,000	£1,465,000	-	£1,269,000	£1,269,000	£196,000
Treasury Management	TMAN	-	£23,970	£23,970	-	£25,450	£25,450	£1,480
Interest on Balances	INTB	-£345,000	£480,000	£135,000	£439,000	£467,000	£28,000	£107,000
Central establishment	ACES	-	£45,000	£45,000	-	£39,000	£39,000	£6,000
Cemetery Bishops Cleeve	BCCE	-£49,485	£28,928	£20,557	£52,500	£33,901	£18,599	£1,985
Bowling Green	BGRE	-£1,825	-	£1,825	£1,831	-	£1,831	£6
Holiday Caravan Site	CARH	-£45,000	-	£45,000	-	£45,000	-	£45,000
Car Parking	CARP	-£642,538	£278,580	£363,958	£655,500	£262,679	£392,821	£28,863
Cemetery	CEMG	-£64,000	£57,471	£6,529	-	£58,131	£58,669	£140
Churchyard Maintenance Bishops Cleeve	CMBC	-	£6,222	£6,222	-	£6,346	£6,346	£124
Asset Management	DCFP	-£10,000	£407,450	£397,450	£10,000	£477,814	£467,814	£70,364
Depots	DEPS	-£11,750	£21,156	£9,406	£12,250	£21,273	£9,023	£383
Land Drainage and Flood Prevention	DRAI	-	£52,402	£52,402	-	£59,272	£59,272	£6,870
Fleet Cars	FLEC	-£20,000	£55,870	£35,870	-	£48,060	£48,060	£12,190
Golf Course	GOLF	-£25,000	-	£25,000	£26,000	-	£26,000	£1,000
Homeless Properties	HOUS	-£37,885	£24,625	£13,260	£43,279	£27,325	£15,954	£2,694
Mop Fair	MFAR	-£13,310	£7,472	£5,838	£13,443	£7,020	£6,423	£585
Outdoor Sports & Recreation Facilities	OSRF	-£1,705	-	£1,705	-	£1,672	-	£33
Play Areas and Parks	PARK	-£1,500	£10,000	£8,500	£1,500	£13,000	£13,500	£5,000
Public Offices	POFF	-£326,437	£324,111	£2,326	£284,553	£335,472	£50,919	£53,245
Retained Assets	RETA	-£7,000	£21,900	£14,900	£6,000	£27,020	£21,020	£6,120
Roses Theatre	ROSE	-	£550	£550	-	£500	£500	£50
Naming And Numbering Of Streets	NOST	-	£5,000	£5,000	-	£7,000	£7,000	£2,000
Leisure Centre Investment	TNLF	-£160,000	-	£160,000	£167,324	-	£167,324	£7,324
Clevedon Properties	CLEV	-£97,853	-	£97,853	£102,733	-	£102,733	£4,880
Challenge House	CHAL	-£967,230	-	£967,230	£967,230	-	£967,230	-
The Chase	CHAS	-£315,207	£50,466	£264,741	£319,095	£54,354	£264,741	£0
Edmund House	EDMU	-£229,724	-	£229,724	£229,724	-	£229,724	-
SPL House	SPLH	-£243,409	-	£243,409	£243,409	-	£243,409	-
Wicks	WICK	-£316,478	-	£316,478	£316,478	-	£316,478	-
Walton on the Naze - Marks	WOTN	-£233,039	-	£233,039	£233,039	-	£233,039	-
Property Investment Savings Plan	PROP	-	£20,000	£20,000	-	£10,000	£10,000	£10,000
Vaughan Pak, Tipton	TIPT	-£401,257	£60,326	£340,931	£456,246	£76,074	£380,172	£39,261
Volvo, Crawley	VOLV	-£502,958	-	£502,958	£502,958	-	£502,958	-
<b>Finance &amp; Asset Total</b>		<b>-£5,237,570</b>	<b>£4,641,800</b>	<b>£595,770</b>	<b>-£5,295,564</b>	<b>£4,494,003</b>	<b>£801,561</b>	<b>£205,791</b>
<b>Grand Total</b>		<b>-£24,756,780</b>	<b>£34,027,355</b>	<b>£9,270,575</b>	<b>-£21,140,081</b>	<b>£30,961,615</b>	<b>£9,821,534</b>	<b>£550,959</b>